

LIBRARYCO INC.
ANNUAL REPORT 2012



MESSAGE FROM THE CHAIR

As the chair, I am pleased to report on LibraryCo Inc.'s activities and successes in 2012.

CHANGES AT LIBRARYCO INC.

Law Society of Upper Canada Bencher Alan Silverstein was elected chair of LibraryCo Inc. in April 2012, following Bruce Hutchison's successful tenure. Our heartfelt thanks to Bruce, a representative of the Toronto Lawyers Association, for the leadership and vision he brought to LibraryCo in his five years of dedicated service as a director (including two years as chair). Jason Leung has joined the LibraryCo board as the TLA representative.

Beginning in January, we also welcomed Ross Earnshaw as a Law Society representative and Clarke Melville as the new County & District Law Presidents' Association appointment, following the departure of board directors Cathy Corsetti and Rom Kwolek, respectively. Cathy and Rom's valuable contributions will long surpass their time with the LibraryCo board.

Welcome to Jason, Ross and Clarke. LibraryCo looks forward to your input and involvement.

Raluca Serban, assistant to the board's general manager, left LibraryCo at year's end. Much of Raluca's work was done behind the scenes, including the development of LibraryCo's new website. We are grateful for her contributions.

NEW BUSINESS PLAN

LibraryCo's new business plan, which runs to the end of 2014, was approved early in the year. LibraryCo's three pillars — core collections, cost management and communication — remain an integral part of its strategic plan focusing on:

- Ensuring accessible, universal resources and services for all lawyers
- Designing and delivering services to all lawyers regardless of geographic location
- Advancing recognition of LibraryCo's value among its shareholders and stakeholders

The plan is available online at:

www.libraryco.ca/~libraryc/wp-content/uploads/2012/01/Business-Plan-LibraryCo2012.pdf

Throughout 2012, LibraryCo focused on implementing the plan. An updated website launched in June. The site, www.libraryco.ca, aims to improve communication among LibraryCo, its shareholders and its stakeholders.

At two County & District Law Presidents' Association plenaries, a LibraryCo update was provided. Issues of mutual concern were discussed at several meetings between the LibraryCo board and the CDLPA library committee. LibraryCo continues to meet with the associations to introduce and further discuss the business plan.

Based on feedback from a 2011 survey of the local law associations, LibraryCo has been replacing aging computers in the county and district law libraries on a staggered basis. Funding was approved for 15 associations to purchase new computers in 2012 and 18 associations have been approved for 2013.

LibraryCo has been researching the delivery of electronic legal information by law libraries across Canada and monitoring developments involving courthouse libraries in provinces where changes have been introduced or are being contemplated. This review continues in 2013.

EDUCATIONAL OPPORTUNITIES FOR COUNTY AND DISTRICT LAW LIBRARY STAFF

LibraryCo has long been a financial supporter of conferences and continuing professional development programs for law librarians and support staff, enabling them to enhance their educational skills and their value to users of the county law libraries.

In 2012, LibraryCo provided more than \$60,000 in educational bursaries to staff in the local law libraries. These educational opportunities included sending 10 library staff to the annual Canadian Association of Law Libraries (CALL) conference in Toronto, sending two staff to CALL's New Law Librarians Institute in London, Ontario, sending one person to the American Association of Law Libraries (AALL) conference in Boston and another to the Special Libraries Association (SLA) conference in Chicago. Once again, LibraryCo organized and hosted the Conference for Ontario Law Associations' Libraries (COLAL) and provided funding for library staff to take courses to further their education.

LAW FOUNDATION OF ONTARIO (LFO)

For many years LibraryCo has been the recipient of a funding grant from the Law Foundation of Ontario to help finance the cost of the Toolkit of Legal Resources. The LFO, in 2012, provided LibraryCo with generous support for the Toolkit. LibraryCo thanks the LFO for its ongoing support of LibraryCo's operations.

2013 BUDGET

LibraryCo's 2013 budget was approved by Convocation of the Law Society in November 2012. It calls for a per lawyer levy of \$205. LibraryCo expenditures are budgeted to exceed \$8.4 million in 2013. In addition to the Law

Society fee levy and the Law Foundation of Ontario contribution, a further \$218,000 is scheduled to come from LibraryCo's General Fund.

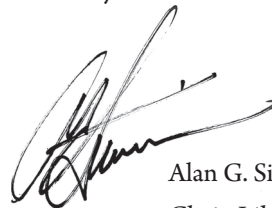
FUTURE CHALLENGES

LibraryCo and the County and District Law Library system are facing significant challenges in the years ahead. Funding from the Law Society may be capped or reduced as it aims to curb its own spending. Funding from the Law Foundation of Ontario may be reduced, if the 30% cut in funding for the licensing program in 2013 is any indication. LibraryCo's own reserves will be depleted in the near future. Should the provincial government proceed with plans outlined in the 2012 budget, law libraries across Ontario may be asked to pay rent for their space. These changes will certainly make 2013 a challenging year for LibraryCo, its Board of Directors, its shareholders and stakeholders.

ACKNOWLEDGMENTS

I appreciate the support and guidance that everyone associated with LibraryCo, including each board member, the Law Society of Upper Canada staff who regularly assist LibraryCo with its operations (Wendy Tysall, Gary Cheong, David Whelan and Diana Miles) and especially Martha Foote, Board General Manager, have offered to me during my first eight months as chair. Without Martha's knowledge, diligence and hard work, LibraryCo could not have enjoyed the success it has.

During my term, the relevance of law libraries to the profession, the value of them to the administration of justice and the importance of communication between LibraryCo and its shareholders have been paramount. These principles will continue to guide the remainder of my term as board chair.



Alan G. Silverstein
Chair, LibraryCo Inc.



LIBRARYCo INC.

MANAGEMENT DISCUSSION AND ANALYSIS

DECEMBER 31, 2012

RESULTS OF OPERATIONS

Results for the 2012 year identify a deficit of \$63,000 compared to a budgeted deficit of \$317,000 and a deficit of \$577,000 in 2011. The variance between actual and budget is primarily a result of positive variances in capital and special needs grants, group benefits and electronic products.

At \$8.1 million, total expenses were little changed from 2011, with grants to county libraries increasing by 1% and expenditures on electronic products decreasing by 5%. The Law Foundation of Ontario grant revenue remained the same and the Law Society grant revenue increased by 7%.

BALANCE SHEET

CASH AND SHORT-TERM INVESTMENTS

The 2012 balance of \$962,000 (2011 – \$1,114,000) is 14% lower due to the operating deficit during the year and a decrease in accounts payable and accrued liabilities.

RESERVE FUND

The balance is \$500,000 (2011 – \$500,000). In accordance with board policy, the Reserve Fund balance is to be maintained at a minimum of \$500,000, comprising a general component of \$200,000, a capital and special needs component of \$150,000, and a staffing and severance component of \$150,000. Any expenses of this Fund that would reduce the Fund Balance below \$500,000 should be replenished in the following year.

GENERAL FUND

The General Fund ended the year with a balance of \$471,000 (2011 – \$534,000) after the deficit for the year. In 2013 and recent years, deficits have been budgeted to reduce this balance.

STATEMENT OF REVENUES AND EXPENSES

REVENUES

LAW SOCIETY OF UPPER CANADA GRANT

This is the lawyer-based fee totaling \$7.3 million in 2012 (2011 – \$6.8 million) that is transferred to LibraryCo Inc. from the Law Society. The 2012 County Library Levy collected by the Law Society was \$203 per lawyer (2011 – \$196).

LAW FOUNDATION OF ONTARIO

("LFO") GRANT

The 2012 LFO grant of \$723,000 (2011 – \$723,000) is directed to the purchase of electronic products.

EXPENSES

HEAD OFFICE / ADMINISTRATION

The salaries and administration line includes administration fees paid to the Law Society. Other expenses which include Board of Directors' meetings, telephone charges, and other miscellaneous items totalled \$53,000 (2011 – \$55,000).

ELECTRONIC PRODUCTS AND SERVICES

Electronic products and services expenditures at \$868,000 (2011 – \$917,000) are \$49,000 lower due to lower contract prices.

GROUP BENEFITS

Group Benefits at \$251,000 (2011 – \$312,000) are \$61,000 lower as a premium refund from the insurer was received and there were also lower than anticipated premium increases due to low claims incurred.

OTHER EXPENSES —

COUNTY AND DISTRICT LAW LIBRARIES

Other library related expenses of \$158,000 (2011 – \$161,000) include staff and travel, the Conference for Ontario Law Associations' Libraries (COLAL) and County & District Law Presidents' Association (CDLPA) Library Committee meetings, continuing education and bulk purchase publications for the library system.

COUNTY AND DISTRICT LAW LIBRARIES — GRANTS

The remittances by LibraryCo Inc. to the county libraries totalled \$6.1 million in 2012 (2011 – \$6.0 million) representing an increase of 1%. Included in the grants are Capital and Special Needs funding of \$36,000 (2011 – \$98,000).

Independent Auditor's Report

To the Members of LibraryCo Inc.

We have audited the accompanying financial statements of LibraryCo Inc., which comprise the balance sheets as at December 31, 2012, December 31, 2011 and January 1, 2011, and the statements of revenue and expenses, changes in fund balances and cash flows for the years ended December 31, 2012 and December 31, 2011, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of LibraryCo Inc. as at December 31, 2012, December 31, 2011 and January 1, 2011, and the results of its operations and its cash flows for the years ended December 31, 2012 and December 31, 2011, in accordance with Canadian accounting standards for not-for-profit organizations.



Chartered Professional Accountants, Chartered Accountants
Licensed Public Accountants
March 8, 2013

LIBRARYCO INC.

BALANCE SHEET

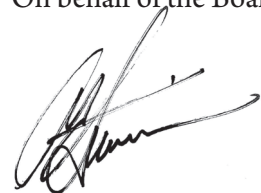
Stated in dollars

As at December 31, 2012, December 31, 2011 and January 1, 2011

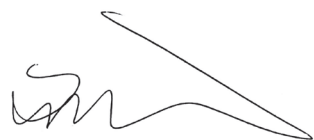
	Dec 31, 2012	Dec 31, 2011	Jan 1, 2011
Current assets			
Cash and short-term investments	961,745	1,113,942	1,659,703
Accounts receivable	18,930	16,986	16,326
Prepaid expenses	17,820	20,146	20,284
Total assets	998,495	1,151,074	1,696,313
Liabilities, share capital and fund balances			
Current liabilities			
Accounts payable and accrued liabilities (notes 5 and 7)	27,107	116,814	85,219
Total liabilities	27,107	116,814	85,219
Share capital and fund balances			
Share capital (note 6)	200	200	200
General fund (note 3)	471,188	534,060	725,506
Reserve fund (note 3)	500,000	500,000	885,388
Total share capital and fund balances	971,388	1,034,260	1,611,094
Total liabilities, share capital and fund balances	998,495	1,151,074	1,696,313

See accompanying notes

On behalf of the Board of Directors



Chair – Board of Directors



Chair – Audit and Finance Committee

LIBRARYCO INC.

STATEMENT OF REVENUES AND EXPENSES

Stated in dollars

For the year ended December 31

	2012	2011
Revenues		
Law Society of Upper Canada grant	7,292,597	6,844,989
Law Foundation of Ontario grant	722,500	722,500
Other income	8,659	9,506
Total revenues	8,023,756	7,576,995
Expenses		
Head office/administration		
Salaries and administration	654,092	640,900
Professional fees	16,061	20,263
Other (note 8)	53,110	55,461
Total head office / administration expenses	723,263	716,624
County and District Law Libraries – centralized purchases		
Electronic products and services	868,432	916,543
Group benefits	251,021	312,115
Other (note 9)	158,452	161,338
	1,277,905	1,389,996
County and District Law Libraries – grants (note 11)	6,085,460	6,047,209
Total County and District Law Libraries expenses	7,363,365	7,437,205
Total expenses	8,086,628	8,153,829
Deficit	(62,872)	(576,834)

See accompanying notes

LIBRARYCO INC.
STATEMENT OF CHANGES IN FUND BALANCES

Stated in dollars

For the year ended December 31

	2012			2011		
	General Fund	Reserve Fund	Total	General Fund	Reserve Fund	Total
Balances, beginning of year	534,060	500,000	1,034,060	725,506	885,388	1,610,894
Excess of expenses over revenues	(62,872)	–	(62,872)	(191,446)	(385,388)	(576,834)
Balances, end of year	471,188	500,000	971,188	534,060	500,000	1,034,060

See accompanying notes



LIBRARYCO INC.
STATEMENT OF CASH FLOWS

Stated in dollars

For the year ended December 31

	2012	2011
Net outflow of cash related to operating activities:		
Deficit	(62,872)	(576,834)
Net change in non-cash operating working capital items:		
Accounts receivable	(1,944)	(660)
Prepaid expenses	2,326	138
Accounts payable and accrued liabilities	(89,707)	31,595
Cash used in operating activities	(152,197)	(545,761)
Cash and short-term investments, beginning of year	1,113,942	1,659,703
Cash and short-term investments, end of year	961,745	1,113,942

See accompanying notes



LIBRARYCO INC.

NOTES TO FINANCIAL STATEMENTS

For the year ended December 31, 2012

1. GENERAL

LibraryCo Inc. (“the Organization”) was established to develop policies, procedures, guidelines and standards for the delivery of county law library services and legal information across Ontario and to administer funding from The Law Society of Upper Canada (“the Society”).

The Organization has two classes of shares: Common shares and Special shares. The Society holds all of the 100 Common shares outstanding. Of the 100 Special shares outstanding, 25 are held by the Toronto Lawyers Association (“TLA”) and 75 are held by the County & District Law Presidents’ Association (“CDLPA”). The Society may appoint up to four directors, CDLPA may appoint up to three directors and TLA may appoint one director.

The Organization is a not-for-profit corporation as described in section 149(1)(l) of the *Income Tax Act*, and therefore is not subject to federal or provincial income taxes.

Under an Administrative Services Agreement, the Society provides most of the administrative functions of the Organization.

2. ADOPTION OF NEW ACCOUNTING STANDARDS

During the year, the Organization adopted the new accounting standards for not-for profit organizations Part III of the CICA handbook (Part III).

The Organization’s first reporting period using Part III is for the year ended December 31, 2012.

As a result, the date of transition to Part III was January 1, 2011. The Organization presented financial statements under its previous Canadian Generally Accepted Accounting Principles (“GAAP”) annually to December 31 of each fiscal year up to, and including, December 31, 2011.

As these financial statements are the first financial statements for which the Organization has applied Part III, the financial statements have been prepared in accordance with the provisions set out in Section 1501 of Part III, First-time Adoption by Not-for-Profit Organizations.

The Organization is required to apply Part III effective for periods ending on December 31, 2012, in:

- a) preparing and presenting its opening balance sheet at January 1, 2011; and
- b) preparing and presenting its balance sheet for December 31, 2012 (including comparative amounts for 2011), statement of revenues and expenses, statement of changes in fund balances, and statement of cash flows for the year ended December 31, 2012 (including comparative amounts for 2011) and disclosures (including comparative information for 2011 and January 1, 2011, where applicable).

There have been no adjustments to fund balances at the date of transition resulting from adopting Part III, including the use of exemptions under Section 1501, and no reconciliation of the balance sheet at January 1, 2011, or any other statement, is required.

3. SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements have been prepared in accordance with GAAP for Not-for-Profit Organizations as recommended by the Canadian Institute of Chartered Accountants.

General and reserve funds

The General Fund accounts for the delivery, management and administration of library services. The Reserve Fund is maintained to assist the Organization's cash flows and act as a contingency fund. In accordance with a Board resolution, the Reserve Fund will be maintained at a minimum of \$500,000, comprising a general component of \$200,000, a capital and special needs component of \$150,000 and a staffing and severance component of \$150,000; any expenses of this fund that would reduce the fund balance below \$500,000 should be replenished in the following year.

Cash and short-term investments

Cash and short-term investments are amounts on deposit and invested in short-term (less than one year) investment vehicles according to the Organization's investment policy.

Revenue recognition

Grants are recorded as revenue in the General Fund in the fiscal year in which they are received. Investment income is recognized when receivable if the amount can be reasonably estimated.

Grants paid

Grants are recognized in the year in which they are paid.

4. FINANCIAL INSTRUMENTS

The Organization's financial assets and financial liabilities are classified and measured as follows:

Asset / Liability	Measurement
Cash and short-term investments	Fair value
Accounts receivable	Amortized cost
Accounts payable and accrued liabilities	Amortized cost

5. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

There are no amounts payable for government remittances.

6. SHARE CAPITAL

Authorized

Unlimited number of Common shares

Unlimited number of Special shares

Issued	Dec 31	Dec 31	Jan 1
	2012	2011	2011
100 Common shares	\$100	\$100	\$100
100 Special shares	100	100	100
	\$200	\$200	\$200

7. RELATED PARTY TRANSACTIONS

The Society provides administrative services to the Organization (Note 1) as well as certain other services and publications. The total amount billed by the Society for 2012 was \$584,577 (2011 – \$577,397). Included in accounts payable are amounts due to the Society of \$8,193 as at December 31, 2012, (December 31, 2011 – \$51,089, January 1, 2011 – \$66,003).

8. OTHER EXPENSES — HEAD OFFICE/ ADMINISTRATION

Included in these expenses are costs associated with administration by the Society, directors' and officers' insurance, Board of Directors' meetings and other miscellaneous items.

9. OTHER EXPENSES — COUNTY AND DISTRICT LAW LIBRARIES — CENTRALIZED PURCHASES

Included in these expenses are costs associated with staffing and travel, document delivery, publications, committee meetings and miscellaneous items.

10. COMMITMENTS

The Organization has approved grants totaling \$48,000 in 2012. In accordance with Organization policy, these grants will be reported when paid.

11. COUNTY AND DISTRICT LAW LIBRARY GRANTS

These grants represent the quarterly distribution of funds to the 48 County and District Law Libraries. The grants are distributed in accordance with policies and procedures established by the Organization's Board of Directors.

The following individual law association grants were distributed by the Organization during 2012 and 2011:

Law Association	2012	2011	Law Association	2012	2011
Algoma County	\$129,404	\$123,729	Muskoka	62,894	62,353
Brant	95,383	93,513	Nipissing	85,023	83,415
Bruce	54,523	52,158	Norfolk	67,057	71,542
Carleton County	587,845	593,319	Northumberland County	76,615	71,730
Cochrane	46,216	45,310	Oxford	67,681	67,650
Dufferin	45,890	45,890	Parry Sound	37,468	39,771
Durham	119,197	121,364	Peel	282,867	275,032
Elgin	72,678	71,253	Perth	52,126	52,304
Essex	267,422	262,178	Peterborough	126,175	123,701
Frontenac	116,124	127,697	Prescott & Russell	13,231	12,972
Grey County	54,362	60,800	Rainy River	26,173	25,660
Haldimand	28,440	30,382	Renfrew County	118,189	115,872
Halton County	137,715	130,113	Simcoe County	136,598	133,988
Hamilton	427,235	418,858	Stormont, Dundas & Glengarry	73,799	72,352
Hastings County	83,681	79,109	Sudbury	179,255	178,740
Huron	67,456	75,520	Temiskaming	44,112	40,306
Kenora District	83,021	81,393	Thunder Bay	163,514	158,878
Kent	70,035	65,721	Toronto	559,569	585,597
Lambton	72,781	69,883	Victoria-Haliburton	84,602	81,724
Lanark	37,364	36,631	Waterloo	228,045	223,574
Leeds & Grenville	68,323	66,983	Welland County	91,915	93,419
Lennox & Addington	29,803	24,807	Wellington	72,057	72,080
Lincoln	169,784	166,455	York Region	220,918	216,586
Manitoulin	6,988	6,851			
Middlesex	345,907	338,046		\$6,085,460	\$6,047,209



LIBRARYCO INC. BOARD OF DIRECTORS

Alan Silverstein, Chair	Law Society representative
Frances Wood, Vice Chair	CDLPA representative
Cathy Corsetti	Law Society representative
Michael Drake	CDLPA representative
Jacqueline Horvat	Law Society representative
Romuald Kwolek	CDLPA representative
Jason Leung	TLA representative
James Scarfone	Law Society representative



LIBRARYCO INC. PERSONNEL

Martha Foote, MLIS	Board General Manager
Raluca Serban, LIT, BSc	Assistant to the Board General Manager
Wendy Tysall, CPA, CA	Chief Financial Officer

Services are also provided to LibraryCo Inc. by departments of the Law Society of Upper Canada under the terms of the Administrative Services Agreement. Staff who contribute services include Diana Miles, Director, Professional Development and Competence, Felicia North, Human Resources Manager, David Whelan, Manager, Legal Information, Christopher Stephenson, Library Systems Administrator, Marilyn Elkin, Roving Law Librarian, Andrew Cawse, Financial Policy Advisor and Gary Cheong, Senior Financial Analyst.

COUNTY AND DISTRICT LAW LIBRARY ASSOCIATION VISITS BY LIBRARYCO INC. AND LAW SOCIETY PERSONNEL IN 2012

ASSOCIATION	BOARD GENERAL MANAGER	ROVING LAW LIBRARIAN
Algoma District Law Association		October 16 & 17
Brant Law Association		
Bruce Law Association		
County of Carleton Law Association	April 30	
The Law Association of the District of Cochrane	July 10	
Dufferin County Law Association		
Durham Region Law Association	November 6	
The Elgin Law Association		
The Essex Law Association	June 20	
Frontenac Law Association	May 11	August 22
Grey County Law Association		
The Haldimand Law Association	April 17	
The Halton County Law Association	June 21	
The Hamilton Law Association	March 1 (ANNUAL DINNER) May 31 (AGM)	July 26
Hastings County Law Association	June 6	
Huron Law Association Inc.	August 9	April 24 & 25, June 25, 26 & 27
District of Kenora Law Association		
The Kent Law Association		
Lambton Law Association		
The County of Lanark Law Association	May 28 (AGM)	August 21
The Leeds & Grenville Law Association	May 28	
The Lennox & Addington Law Association	May 29	
The Lincoln County Law Association		
Manitoulin District Law Association		August 28 & 29
Middlesex Law Association	November 1	
The Muskoka Law Association		
The Nipissing Law Association Library		
Norfolk Law Association	April 17	
The Northumberland County Law Association	February 24	
Oxford County Law Association	April 26	
The Parry Sound Law Association		October 9, 10 & 11
Peel Law Association		
County of Perth Law Association		
The Peterborough Law Association	February 23 (AGM)	
Prescott & Russell Law Association	May 1	April 16
The District of Rainy River Law Library Association		
The County of Renfrew Law Library Association		June 5
Simcoe County Law Association	November 15	
Stormont, Dundas & Glengarry Law Association		
Sudbury District Law Association		
The Temiskaming Law Association	July 11	
Thunder Bay Law Association	May 22 & 23	November 20
Toronto Lawyers Association	May 24	
Victoria-Haliburton Law Association	February 23	
Waterloo Law Association		
The Welland County Law Association		
Wellington Law Association		January 10
York Region Law Association		

COUNTY AND DISTRICT LAW LIBRARIES: TOLL-FREE TELEPHONE NUMBERS*

Algoma District Law Association (Sault Ste. Marie)
[1-866-840-2540](tel:1-866-840-2540)

Brant Law Association (Brantford)
[1-866-759-2038](tel:1-866-759-2038)

Bruce Law Association (Walkerton)
[1-866-486-4365](tel:1-866-486-4365)

County of Carleton Law Association (Ottawa)
[1-866-637-3888](tel:1-866-637-3888)

Dufferin County Law Association (Orangeville)
[1-866-862-9931](tel:1-866-862-9931)

Durham Region Law Association (Whitby)
[1-866-742-4316](tel:1-866-742-4316)

The Elgin Law Association (St. Thomas)
[1-866-545-6335](tel:1-866-545-6335)

The Essex Law Association (Windsor)
[1-866-815-1112](tel:1-866-815-1112)

Frontenac Law Association (Kingston)
[1-866-893-2010](tel:1-866-893-2010)

Grey County Law Association (Owen Sound)
[1-866-578-5841](tel:1-866-578-5841)

The Haldimand Law Association (Cayuga)
[1-866-528-5779](tel:1-866-528-5779)

The Halton County Law Association (Milton)
[1-866-838-5139](tel:1-866-838-5139)

The Hamilton Law Association (Hamilton)
[1-866-213-6867](tel:1-866-213-6867)

Hastings County Law Association (Belleville)
[1-866-544-3310](tel:1-866-544-3310)

Huron Law Association Inc. (Goderich)
[1-866-266-3270](tel:1-866-266-3270)

District of Kenora Law Association (Kenora)
[1-866-684-1164](tel:1-866-684-1164)

The Kent Law Association (Chatham)
[1-866-575-2529](tel:1-866-575-2529)

Lambton Law Association (Sarnia)
[1-866-203-5101](tel:1-866-203-5101)

The County of Lanark Law Association (Perth)
[1-866-593-0236](tel:1-866-593-0236)

The Leeds & Grenville Law Association (Brockville)
[1-866-503-0574](tel:1-866-503-0574)

The Lennox & Addington Law Association (Napanee)
[1-866-603-6383](tel:1-866-603-6383)

The Lincoln County Law Association (St. Catharines)
[1-866-637-6829](tel:1-866-637-6829)

Middlesex Law Association (London)
[1-866-556-5570](tel:1-866-556-5570)

The Muskoka Law Association (Bracebridge)
[1-866-613-9217](tel:1-866-613-9217)

The Nipissing Law Association Library (North Bay)
[1-866-899-6439](tel:1-866-899-6439)

Norfolk Law Association (Simcoe)
[1-866-648-8708](tel:1-866-648-8708)

The Northumberland County Law Association (Cobourg)
[1-866-214-8450](tel:1-866-214-8450)

Oxford County Law Association (Woodstock)
[1-866-750-5169](tel:1-866-750-5169)

The Parry Sound Law Association (Parry Sound)
[1-866-456-6472](tel:1-866-456-6472)

Peel Law Association (Brampton)
[1-866-228-0235](tel:1-866-228-0235)

County of Perth Law Association (Stratford)
[1-866-365-0218](tel:1-866-365-0218)

The Peterborough Law Association (Peterborough)
[1-866-556-8395](tel:1-866-556-8395)

The District of Rainy River Law Library Association
(Fort Frances)
[1-866-684-1184](tel:1-866-684-1184)

The County of Renfrew Law Library Association (Pembroke)
[1-866-705-8538](tel:1-866-705-8538)

Simcoe County Law Association (Barrie)
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